

## The Paranoid Optimist: An Integrative Evolutionary Model of Cognitive Biases

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*Human cognition is often biased, from judgments of the time of impact of approaching objects all the way through to estimations of social outcomes in the future. We propose these effects and a host of others may all be understood from an evolutionary psychological perspective. In this article, we elaborate error management theory (EMT; Haselton & Buss, 2000). EMT predicts that if judgments are made under uncertainty, and the costs of false positive and false negative errors have been asymmetric over evolutionary history, selection should have favored a bias toward making the least costly error. This perspective integrates a diverse array of effects under a single explanatory umbrella, and it yields new content-specific predictions.*

Better safe than sorry. (folk wisdom)

Nothing ventured, nothing gained. (contradictory folk wisdom)

These two wisdoms seem contradictory. The first urges caution, whereas the second reminds us that we have nothing to lose and should throw caution to the wind. Yet both seem to capture aspects of human psychology. A person following both maxims would be a paranoid optimist, taking chances in some domains but simultaneously being fearful of certain kinds of harm. We argue, using insights from signal detection and *error management theory* (EMT), that there are good evolutionary reasons why the paranoid optimist mind could evolve. Furthermore, in which domains it is best to be paranoid and in which to be optimistic is predictable from the pattern of recurrent costs and benefits associated with decisions in that domain throughout our evolutionary history. This perspective suggests that one of the curiosities of human cogni-

tion—the fact that it seems riddled with biases—may be a functional feature of mechanisms for making judgments and decisions.

Human cognition has often been shown to be biased. Perceivers underestimate the time-to-impact of approaching sounds (Neuhoff, 1998, 2001) and overestimate the connection between pictures of snakes and unpleasant outcomes such as electric shocks (Tomarken, Mineka, & Cook, 1989). People also appear to have a variety of *positive illusions* (Taylor & Brown, 1988), which cause them to overestimate the likelihood that they will succeed in spite of the adversity they face. Evidence in these domains and many others suggests that humans possess a multitude of biases, or propensities to adopt one belief on the basis of more slender evidence than would be required to believe in an alternative.

Until recently, many psychologists have been content to describe these phenomena, their contexts of appearance, and possible implications, without much concern for their ultimate origin. As Krebs and Denton (1997) noted, in as much as explanation is needed, it tends to be proximate in nature. Psychologists argue that cognition is performed by a set of simple heuristic procedures, which are effective in many circumstances but prone to error in others (e.g., Kahneman, Slovic, & Tversky, 1982; Miller & Ross, 1975). Or, in social domains, biases in judgment serve the proximate function of preserving self-esteem or subjective happiness for the ego-centered human animal (Crocker & Park, 2003; Greenberg, Pyszczynski, Solomon, & Pinel, 1993; Kunda, 1990). Researchers offer evoked biases as examples of just such imperfections.

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A noteworthy exception exists in the domain of sexual inference. Haselton and Buss (2000) argued that the documented tendency for men to overestimate women's sexual intent could be an adaptive bias designed by natural selection. Because men's reproduction is limited primarily by the number of sexual partners to whom they gain sexual access, a bias that caused men to err on the side of assuming sexual interest would have resulted in fewer missed sexual opportunities, and hence greater offspring number, than unbiased sexual inferences. Therefore, natural selection should favor sexual overperception in men. (We further discuss this example later.) A second example occurs in the perceptual domain. Neuhoff (2001) argued that the perceptual bias toward thinking that incoming sources of sound will arrive sooner than they actually do may be adaptive, because it is better to be ready too early for an incoming object, than too late.

Here we extend the insight that biased systems can result in higher fitness relative to unbiased ones and demonstrate that a wide variety of biases, both positive (optimistic) and negative (paranoid), may be brought under a single explanatory umbrella. We elaborate EMT (Haselton & Buss, 2000) by presenting a mathematical derivation of the model, broadening its potential domains of application, and presenting new predictions. We argue that a key parameter explaining the direction of biases is the relative effects on fitness of different types of error.

This effort toward integration is useful because it provides clues about the circumstances in which reasoning in a biased way may have yielded fitness advantages in the ancestral past, thus providing guidance about where we should expect to find the classic biases—such as the fundamental attribution error (FAE)—and their exceptions and where as-yet-undiscovered biases may be found. Equally important, this perspective speaks to the ongoing debate about human rationality by demonstrating that biased reasoning need not be deemed a design flaw of human cognition; instead it may often be a design feature.

## **Error Management and Adaptive Bias**

### **Noise and Uncertainty**

The world of the perceiver is filled with uncertainty. In social inference, a judge must overcome the fact that a target's behavior is determined by multiple factors, many of which interact in complex ways to produce behavioral outcomes. Moreover, if the perceiver and target are engaged in strategic interaction, marked by competing interests, important social clues may be concealed or a target might stage interference by engaging in active deception. Social judgment and inference may also concern events that are not directly ob-

servable because they occurred in the past or might happen in the future.

These difficulties are not limited to social domains. The fact that in complex environments perception is always clouded by the presence of confounding noise was central to the development of signal detection theory in psychophysics (Green & Swets, 1966). All forms of judgment under uncertainty will be prone to errors. Given the necessary existence of these errors, how should systems best be designed? EMT provides a potential answer.

### **EMT**

EMT (Haselton & Buss, 2000) applies the principles of signal detection theory (Green & Swets, 1966; Swets, Dawes, & Monahan, 2000) to understanding how natural selection engineers psychological adaptations for judgment under uncertainty. In general, there are four possible outcomes consequent on a judgment or decision. A belief can be adopted when it is in fact true (a true positive or TP), or it cannot be adopted and not be true (a true negative or TN). Then there are two possible errors. A false positive (FP) error occurs when a person adopts a belief that is not in fact true, and a false negative (FN) occurs when a person fails to adopt a belief that is true. The same framework applies to actions. An FP occurs when a person does something, although it does not produce the anticipated benefit, and an FN when a person fails to do something that, if done, would have provided a benefit.

The costs of the different outcomes, and in particular the two types of error, are rarely identical. In testing hypotheses, Type I errors (FPs) are typically considered more costly by the scientific community than are Type II errors (FNs). Thus, scientists bias their decision-making systems (e.g., classical inferential statistics) toward making Type II errors, because reducing Type I errors necessarily increases Type II errors. The reverse asymmetry characterizes hazard detection. Misses (FNs) are often much more costly than false alarms (FPs). This asymmetry holds for humanly engineered devices such as smoke detectors and for evolved hazard detectors such as anxiety, stress, and cough (Nesse, 2001). Thus, hazard-detection systems are often biased toward false alarms.

Whenever the costs of errors are asymmetrical, humanly engineered systems should be biased toward making the less costly error. This bias sometimes increases overall error rates, but by minimizing the more costly error, it minimizes overall cost (Green & Swets, 1966; Swets et al., 2000). According to EMT, certain decision-making adaptations have evolved through natural selection to commit predictable errors. Whenever there exists a recurrent cost asymmetry between two types of errors over evolutionary time, selection

will fashion mechanisms biased toward committing errors that are less costly in reproductive currency.

Because the human environment is often very uncertain, and the costs of the two types of errors are likely to be recurrently asymmetric in most fitness-relevant domains, EMT predicts that human psychology contains evolved decision rules biased toward committing one type of error over another. In the following sections, we demonstrate how this model can account for a large number of biases that have been observed empirically. First, though, we derive the central claims of EMT formally, using a simple model based on signal detection theory (Green & Swets, 1966). Consider the situation where a person might or might not form some belief (e.g., that there is a snake in the grass, or that a member of the opposite sex is sexually interested in him). The approach can be extended to cover judgments on a quantitative scale, giving essentially the same results, but here we consider only cases where there is a dichotomous choice to form a belief or not to do so. The belief in question need not be a conscious one. By *adopting a belief*, we mean behaving or reasoning as if the corresponding proposition were true.

Let us call the state of the world that may or may not obtain lowercase  $s$ , whereas the belief that an individual may form is capital  $S$ . That is to say, a person with belief  $S$  believes that the world is in state  $s$ , which may or may not really be the case. As detailed previously, there are four possible outcomes in such a situation. A TP would be where the belief was formed and was in fact true (that is,  $S$  and  $s$ ). A TN would be where the belief was not formed, and was not true ( $\neg S$  and  $\neg s$ ). An FP would be where the belief was erroneously formed ( $S$  and  $\neg s$ ), whereas an FN would represent the failure to form a belief that is in fact true ( $\neg S$  and  $s$ ).

The signal detection problem is the problem of how much evidence for the state  $s$  to require before adopting the belief  $S$ . For every degree of evidence  $e$ , it is possible to specify the probability of that evidence being observed if  $s$ , or  $p(e|s)$ , and also the probability of that evidence being observed if  $\neg s$ , or  $p(e|\neg s)$ . If both  $p(e|s)$  and  $p(e|\neg s)$  are nonzero, then there is some uncertainty in the world. That is, the observed evidence could have been generated if the world is in state  $s$  or in state  $\neg s$ . If this uncertainty is not present, then the signal detection problem is trivial, and there is no scope for the evolution of bias according to our formulation.

Intuitively, it would seem that an individual should form the belief  $S$  if  $p(e|s)$  is greater than  $p(e|\neg s)$ . This is indeed an optimal rule if the a priori probabilities of  $s$  and  $\neg s$  are equal, and the organism's goal is to maximize the number of true beliefs (Green & Swets, 1966, p. 23). The ratio  $p(e|s)/p(e|\neg s)$  is called the likelihood ratio. As the likelihood ratio increases, the relative probability that  $s$  is in fact the case, given the observed evidence  $e$  increases. An unbiased decision would mean adopting  $S$  wherever the likelihood ratio is

greater than 1. Any other threshold is a bias; a bias against  $S$  if it is greater than 1, and a bias toward  $S$  if it is less than 1.

From an evolutionary perspective, a decision rule is optimal, not if it maximizes the number of true beliefs, but if it has the best possible effect on the organism's fitness. Let us assume that the four possible outcomes have different effects on fitness.  $vTP$  is the effect on fitness of believing  $S$  when  $s$  is in fact the case;  $vTN$  is the effect of believing  $\neg S$  when  $\neg s$  is in fact the case.  $vFP$  is the payoff for a baseless belief  $S$ .  $vFN$  is the effect of believing  $\neg S$  when  $s$  is actually the case.

The expected value of any decision is given by the following expression:

$$EV = p(s) \{p(S|s)vTP + p(\neg S|s)vFN\} + p(\neg s) \{p(\neg S|\neg s)vTN + p(S|\neg s)vFP\} \quad (1)$$

The burden of expression (Equation 1) is simply that the expected value is the sum of the probability of a TP times the payoff for a TP, the probability of a TN times the payoff for a TN, the probability of an FP times the payoff for an FP, and the probability of an FN times the payoff for an FN. The optimal decision rule would be one that maximized expression (Equation 1). It can be shown that Equation 1 is maximized by adopting the belief  $S$  wherever the degree of evidence is equal to  $e$ , where

$$\frac{p(e|s)}{p(e|\neg s)} = \frac{p(\neg s)}{p(s)} \cdot \frac{(vTN + vFP)}{(vTP + vFN)} \quad (2)$$

For economy, we do not provide a derivation of this expression in this article, but it is given in full in Green and Swets (1966, pp. 21–23). The left-hand term is the likelihood ratio of  $s$  given the evidence  $e$ , and the right-hand term is made up of the relative frequencies of  $s$  and  $\neg s$ , and the payoffs for the four possible outcomes. Equation 2 has the satisfying property that if  $s$  and  $\neg s$  are equally likely a priori, and the payoffs for all the possible states are equal, then a person should believe  $S$  if  $p(e|s)$  is greater than  $p(e|\neg s)$ , as intuition would predict.

The type of case central to this article is that in which the payoffs for the different outcomes are not all equal. Although there are four payoffs to consider, which can in principle vary independently, the situation can be made conceptually clearer by holding  $vTP$  and  $vTN$  constant and equal and defining  $vFP$  and  $vFN$  as the payoff of the deviation from the optimal outcome, including opportunity costs, caused by the two types of error. As long as the errors are measured in relation to the value of the true outcomes, and all payoffs are expressed in the same currency, no information is

lost by this, and it means that only the costs of the two error terms need be considered in making predictions. For example, in the female investment–detection example used in the following, the  $vTP$  is substantial (value of male investment), but this may be conceptualized in terms of  $vFN$  as an opportunity cost (cost of missing out on male investment); thus the model can hold  $vTP$  and  $vTN$  constant and vary only  $vFN$  and  $vTN$  without loss of information.

First, consider the case where the cost of an FP is rather small, and that of an FN is rather large. This would be the situation, for example, for an animal detecting a snake. The payoff for an FP would be the wasted energy of moving away when in fact there was no danger—say,  $-1$  unit. The payoff for an FN would be allowing a potentially venomous snake too close. The negative effect of this could be very large—say  $-1$  to  $-50$  units. There is some sensory evidence available, but that evidence is uncertain. For example, a stick has many of the properties of a snake. The question is how much evidence to require that the perceived object must belong to the class of snakes, not the class of sticks, before assuming that it is a snake.

Assume for convenience that  $p(s) = 0.1$  and  $p(-s) = 0.9$ —that is, there are nine times as many sticks as snakes in the world. This assumption is arbitrary, but it affects only the scaling and not the shape of the relations to be shown, because  $p(s)/p(-s)$  is always a constant. Figure 1 plots the optimal point at which the

individual should adopt belief  $S$  under these conditions, with  $vFN$  varying from  $-1$  to  $-50$ . When  $vFN$  is very small, the organism should require a large likelihood ratio to adopt  $S$ , because if it does so it incurs the cost of moving away. In fact, when snakes are rare and not very dangerous, there is a bias against detecting them, because the optimum threshold is greater than 1. However, as  $vFN$  increases in magnitude, the optimal threshold for adopting  $S$  very rapidly declines. At  $vFN = -10$ , the optimal point is at 0.82, which is a bias toward detecting snakes. At  $vFN = -50$ , under optimal behavior, the individual should adopt  $S$ , even though  $\neg s$  is over five times more likely than  $s$ , given the evidence. Total costs to fitness are still minimized, because the rare FN is so much more damaging than even multiple FPs. It is far better to see a snake where there is only a stick than vice versa.

This first example illustrates the “smoke detector principle” (Nesse, 2001, 2005)—if the cost of failing to detect something is relatively high, it is best to have a lot of false alarms if it means catching the real event when it does happen. Let us also consider another possibility. Imagine a female trying to detect whether a male is willing to make a significant postreproductive investment if she mates with him. The value of this investment is positive, and an FN involves missing out on it, so the opportunity cost  $vFN$  is significant, let us say, 5. However, the value of the FP is potentially higher (very costly), because if she mates and then is deserted,

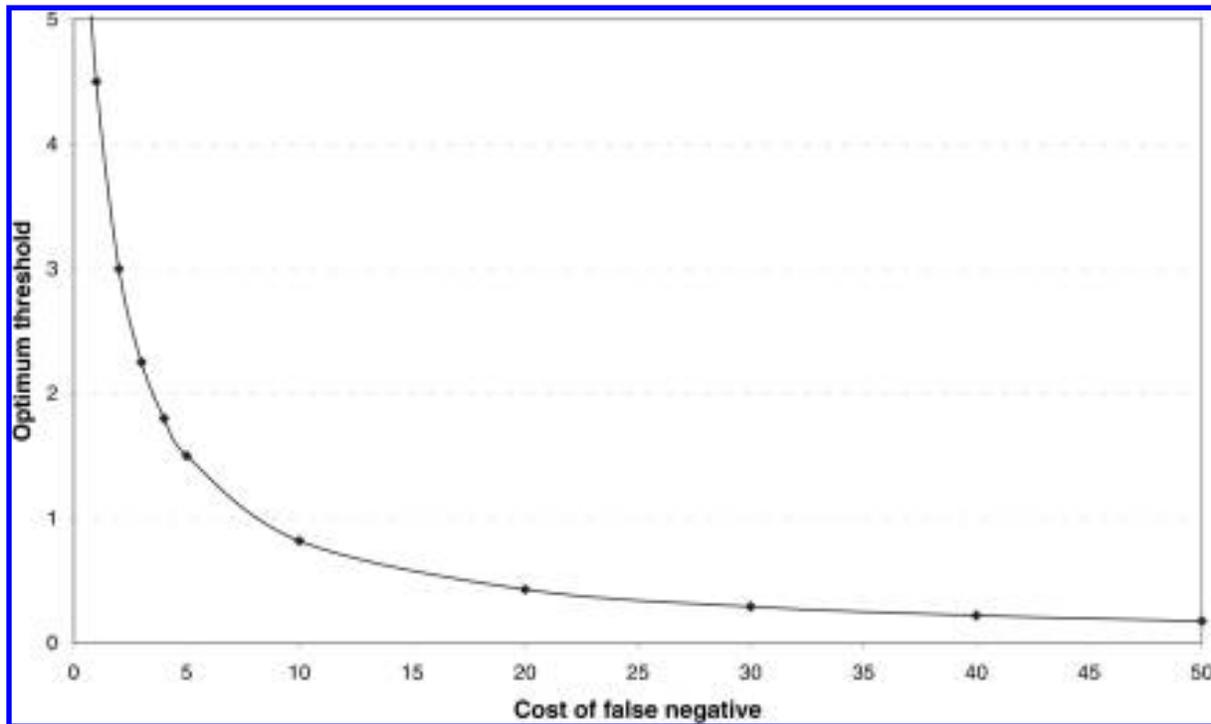


Figure 1. The optimum threshold (likelihood ratio) for adopting a belief  $S$  where the cost of the FP is fixed at 1 and the cost of the FN varies, with the probability of  $s$  set at 0.1. A threshold less than 1 represents a bias toward adopting  $S$ . For explanations see text.

she faces the possibility of raising an offspring alone and may have trouble finding another partner in future. Thus  $vFP$  varies from  $-1$  to  $-50$ . We assume 40% of all men are deserters. Again this is an arbitrary assumption that affects only the scaling.

Figure 2 shows the optimum threshold as  $vFP$  varies. If the cost of being deserted is low, the female should have a bias toward accepting the evidence for male commitment. However, as the cost of desertion increases, the optimum threshold soon exceeds 1, which means that she should not adopt  $S$  even when the available evidence is more likely to be have been generated by  $s$  than  $\neg s$ . If  $vFP = -30$ , then she should not accept  $S$  unless the objective likelihood of  $s$  is more than four times that of  $\neg s$ , given the evidence she has been able to observe. Thus the model predicts the phenomenon of “commitment skepticism,” which has been empirically documented by Haselton and Buss (2000). (We discuss this example and the research evidence for it in more detail later.)

The model clearly shows that the optimal decision rule is based not on the objective likelihoods alone, but also on the payoffs of the different outcomes. EMT, as its name suggests, deals specifically with the relative costs of the two errors, FP and FN, but this does not restrict the conclusions that can be drawn, because the payoff of a veridical outcome can always be restated as an opportunity cost of the converse error, and vice versa. The optima generated by a signal detection model will be influenced by the a priori probabilities of

the two states of the world and also by how well the evidence discriminates between the two states (that is, the distribution of the likelihood ratio). However, we do not explore those dynamics here (see Nesse 2001, 2005, for some further exploration of these models in the context of the smoke detector principle; also see Swets et al., 2000, for applications in diagnostic domains). Our central result is robust to permutations of these other parameters: Where the relative costs of the two errors are asymmetric, the optimal thresholds are biased away from 1 and toward the less costly error.

### Applications of EMT

We review three somewhat overlapping classes of biases. Our classification system is intended to provide a heuristic organizing scheme, rather than an exhaustive, mutually exclusive taxonomy. We argue that each case is an example of error management. The two possible errors are plausibly asymmetrical in cost, and in each case, the bias is toward making the less costly error. In each case, decision makers also face a significant degree of uncertainty about the occurrence of an event.

#### Protective Effects in Perception, Attention, and Learning

Few failures are as unforgiving as failure to avoid a predator.

(Lima & Dill, 1990)

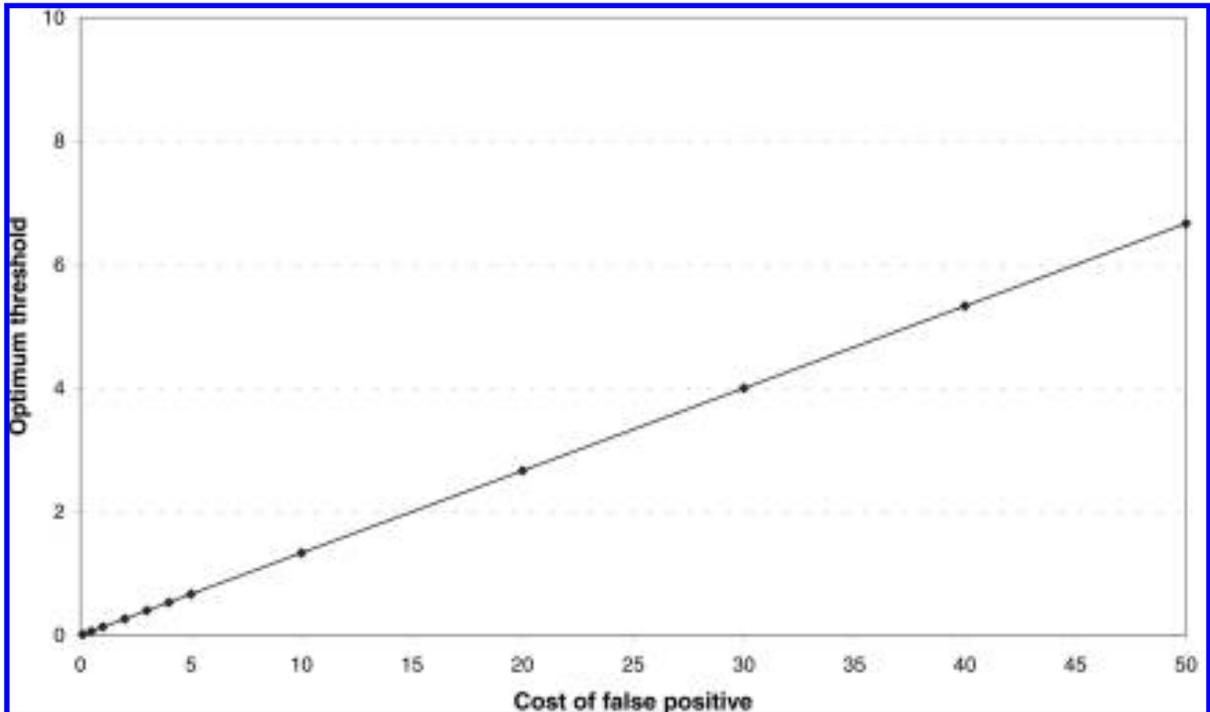


Figure 2. The optimum threshold (likelihood ratio) for adopting a belief  $S$  where the cost of the FN is fixed at 5 and the cost of the FP varies, with the probability of  $s$  set at 0.6. A threshold greater than 1 represents a bias against adopting  $S$ . For explanations see text.

**Auditory looming.** Neuhoff (1998, 2001) showed that there are biases in the perception of sounds that are rising and falling in intensity. Rising intensity is usually a cue that the source of the sound is approaching the listener. In a series of psychoacoustical experiments involving speakers moving on cables, Neuhoff and colleagues demonstrate that sounds rising in intensity are perceived as approaching faster than matched sounds that are falling in intensity (see Neuhoff, 2001, for a review). Moreover, they are judged to be closer than equidistant falling sounds. Neuhoff proposed an adaptive explanation; when a source is approaching, it is better to be prepared for it too early than too late, and so selection would favor neural mechanisms that detect approaching sounds in a manner asymmetric to receding ones. This explanation is compatible with the error management model. Natural environments are filled with competing sources of sound that render auditory judgments susceptible to error. For approaching sounds, the relatively inexpensive FP error would be to take preparatory action for an arriving sound source too early. The FN would be to take such action too late, which could well lead to such costly outcomes as being struck by a projectile, predator, or assailant. Thus, the optimal system is biased toward FP errors. This is the familiar principle of the smoke detector: It is better to tune a smoke detector to always detect a genuine fire, even if the cost is the occasional false alarm (Nesse, 2001, 2005; also see Bouskila & Blumstein, 1992). We will argue that a whole host of biases fall into this same, self-protective smoke detector class (Table 1).

**Allergy, cough, and anxiety.** Nesse (2001, 2005) argued for the smoke detector principle in bodily systems designed to protect from harm. Nesse described medical examples, such as allergy and cough, where a protective system is often mobilized in the absence of

real threat. These defense systems appear to be overresponsive; dampening them with drugs or treatment actually results in few negative effects on the patient (Nesse, 2001). Psychological defense mechanisms such as anxiety are also easily evoked, especially in connection with things likely to have been dangerous in the ancestral environment, such as spiders, snakes, and potentially dangerous persons, as we discuss later (Mineka, 1992; Seligman, 1971; Tomarken et al., 1989). A tendency for anxiety mechanisms to produce FPs is a plausible explanation for the observed prevalence of phobias and anxiety disorders (Nesse, 2001).

**Dangerous animals.** It has long been argued that humans are phylogenetically prepared to produce a fear response to snakes and spiders (Seligman, 1971). More recent evidence suggests not only a special sensitivity to acquire fears of these ancestrally dangerous animals, but also biases that serve to elicit fear, maintain it, and express it more often than it is needed. Mineka and colleagues demonstrated that snake fear responses are more easily acquired and more difficult to extinguish than fears of other fear-relevant stimuli (see Mineka, 1992, for a review). Even when extinction is successful, it tends to be short-lived, as the fears are easily reacquired (Mineka, 1992). In experiments, people overestimate the covariation between electric shocks and images of snakes and spiders, but do not overestimate the covariation between shock and images of flowers or mushrooms, or even images of damaged electrical outlets (de Jong & Merckelbach, 1991; Tomarken et al., 1989; Tomarken, Sutton, & Mineka, 1995). The covariation bias effect appears to be strongest in people with specific animal fears (Tomarken et al., 1995), but when the fear-relevant stimuli (e.g., snake photos) are raised in frequency in an experiment, low-fear individuals also exhibit the covariation bias

**Table 1.** *Protective Biases in Perception, Attention, and Learning*

Domain	False Positive (FP)	Cost of FP	False Negative (FN)	Cost of FN	Result
Approaching sounds	Ready too early	Low	Struck by source	High	Auditory looming: Bias toward underestimating time to arrival
Dangerous animals (e.g., snakes and spiders)	Fear harmless snakes and spiders	Low	Fail to fear venomous snakes and spiders	High	Easily elicited fear reaction to snakes and spiders
Dangerous persons	Fear harmless people	May be low, depending on the relationship	Fail to fear truly hostile others	High	Easily elicited fear and/or inferences of dangerousness
Food aversions	Avoid a food that is usually harmless	Nonzero but usually not high	Eat a fatally toxic food	High	Avoidance of any food that may be associated with sickness
Diseased persons	Avoid a person who is not infectious	May be low, depending on the relationship	Become infected	Often high	Tendency to avoid persons with physical afflictions

effect (Tomarken et al., 1989, also see deJong & Merckelbach, 1991). Once a negative association with snakes and spiders is established in a person's mind, the fear response can be evoked by a much briefer presentation of the feared image than is required for associations with other stimuli (Öhman & Soares, 1993).

Thus, there appear to be biases in expressing fears of snakes and spiders, and the specialized sensitivity that facilitates the acquisition of these fears may also be conceived of as a bias—snake and spider fears are acquired on the basis of slimmer evidence than are fears of other dangerous objects, even those that in contemporary terms are much more dangerous, such as electrical outlets, guns, and automobiles. In ancestral environments, the overexpression of fears of snakes and spiders was inconvenient but not overly costly, whereas failing to fear truly dangerous animals would have been extremely costly, given the presence of severely venomous snakes and spiders in tropical regions. Bouskila and Blumstein (1992) developed similar predictions about estimations of predation hazard in nonhuman animals.

**Dangerous persons.** It is quite possible that the greatest threat to life in ancestral environments was other people. In modern environments, from traditional societies to industrialized nations, groups regularly wage deadly wars on one another (Keeley, 1996), young adult men who are at the peak stage of intrasexual conflict commit a disproportionate number of murders, and competing reproductive interests result in spousal homicide (Daly & Wilson, 1988). Thus, a parallel analysis to that advanced for dangerous animals applies to dangerous persons. There is evidence that cues of interpersonal threats also tend to be processed in a biased fashion. For example, Fox, Russo, and Dutton (2002) showed that angry faces capture attention for longer than happy or neutral faces, even when participants are trying to ignore them. Similarly, Pratto and John (1991) found that words describing undesirable traits capture attention for longer and cause more task interference than words describing neutral or positive traits. In practice, the extremely undesirable traits are things that evoke interpersonal threat or violence, such as hostile, mean, and sadistic. Thus, these effects may result from the operation of a threat detection system that is predisposed to bias attention toward ancestrally dangerous stimuli.

In ancestral environments, between-group differences in appearance and behavior, such as tribal markers, signaled differences in coalition membership; in modern environments, racial and ethnic cues appear to activate the psychology of intergroup conflict (Kurzban, Tooby, & Cosmides, 2001; Sidanius & Veniegas, 2000). The assumption that members of one's own racial or ethnic group are more generous and kind (Brewer, 1979), and less hostile and violent (e.g.,

Quillian & Pager, 2001) than out-group members, is a bias that can be understood from an error management perspective. Inferences about relatively unknown out-group members are uncertain. For ancestral humans, the costly FN was to miss aggressive intentions on the part of others, whereas the FP of overinferring aggressiveness was low, especially for members of competing coalitions. This asymmetry did not characterize inferences about in-group members, in which costly within-coalition conflict would have resulted from unwarranted inferences of hostility or aggressiveness. Consistent with this analysis, ambient darkness—a cue signaling increased risk of hostility from others—increases racial and ethnic stereotypes connoting violence, but has little effect on other negative stereotypes (e.g., laziness or ignorance; Schaller, Park, & Faulkner, 2003; Schaller, Park, & Mueller, 2003).

**Food aversions.** A single instance of gastrointestinal malaise following ingestion of a particular food is sufficient to induce a strong, long-lasting, avoidance of that food (Garcia, Ervin, & Koelling, 1966; Rozin & Kalat, 1971). These aversions are likely the product of specialized associative biases designed to help organisms avoid ingesting toxins, even at the cost of a lost source of calories. As with snake fears, taste aversions are long-lived and hard to extinguish. Only taste and smell cues are effective at creating an aversion (auditory or visual cues are generally ineffective; Rozin & Kalat, 1971). And, in contrast to other conditioned associations, creating the aversion requires only one trial, and the delay between ingestion and malaise can be quite prolonged (Garcia et al., 1966). These associative biases characterize omnivorous animals for whom they would be most beneficial; the ability to form conditioned taste aversions is missing in a species that relies on only one food that is always fresh as it is drunk straight from a live host: vampire bats (Ratcliffe, Fenton, & Galef, 2003). The ease with which food aversions are acquired and maintained, given relatively slim evidence of their toxicity, results in many false alarms—avoiding foods that are in fact safe.

Within the EMT framework, the FP is the formation of a taste aversion to a food that is normally harmless. This has a nontrivial cost, because it may mean missing out for an entire lifetime on an available source of nutrition. On the other hand, this cost is low compared to the cost of eating a potentially fatal toxin or pathogen (a mistake one can make only once), so the system is biased toward self-protection rather than calorific maximization.

Several other food choice phenomena are illustrative. Children, who are less able than adults to detoxify poisonous plant parts, tend to avoid leaves and vegetables and are notoriously picky about what they eat (Cashdan, 1998). Pregnant women, whose immune

system is suppressed to avoid attacking the fetus, develop a variety of pregnancy-specific food aversions (Fessler, 2002). As clever experiments by Rozin and colleagues demonstrate, even the mere suggestion that a food might be contaminated is sufficient to elicit avoidance or disgust. When given a choice between two containers of sugar, people opt for the container labeled “table sugar” over the one marked “NOT sodium cyanide,” even though they had just watched the experimenter fill both bottles from the same box of Domino sugar (Rozin, Markwith, & Ross, 1990). Likewise, people refuse to eat otherwise tasty food products that are presented in the shape of a disgusting substance, such as fudge in the shape of dog feces (Rozin & Fallon, 1987).

**Avoiding the ill.** People may require little evidence of illness or contamination to avoid someone, whereas much stronger evidence is required to warrant the inference that someone is safe or free from disease (Kurzban & Leary, 2001; Park, Faulkner, & Schaller, 2003). For example, although people understand that mere contact is insufficient for the transmission of AIDS, they physically distance themselves from AIDS victims, demonstrate *dose insensitivity* by expressing discomfort with even 5 min of contact, and exhibit *backward contagion* as evidenced by discomfort with the thought that an item of clothing they once wore would be worn by an AIDS victim in the future (Bishop, Alva, Cantu, & Rittiman, 1991; Rozin, Markwith, & Nemeroff, 1992). As we discuss later in the Discussion section, disease avoidance may be broadly overinclusive and people may also treat other disabilities or phenotypic anomalies (e.g., obesity) as if they are produced by contagious disease. The error management interpretation of these phenomena is that the cost of FNs (failing to avoid someone with a contagious disease) is high, whereas the cost of an FP (avoiding contact with a noncontagious person) is relatively low, so disease-avoidance mechanisms will be overinclusive and will express many false alarms. This may account for the difficulty in reversing stigmas associated with both contagious and noncontagious physical afflictions (Bishop et al., 1991) as compared with more easily manipulated social stigmas (such as those surrounding homosexuality; Kurzban & Leary, 2001). This form of defense overresponsiveness might also explain the seemingly irrational local panic associated with outbreaks of SARS and mad cow disease in faraway places.

**Biases in Interpersonal Perception**

Interpersonal perception is notoriously prone to bias and error. We propose that many of these documented biases can be interpreted within the framework of EMT (Table 2).

**The illusion of animacy.** Guthrie (2001) used error management logic to explain one of the key features of religion—animism. He proposed that in ambiguous circumstances to falsely assume that an intentional agent (e.g., another human) has caused some event is less costly than to miss this fact. Given that agents often have interests that compete with those of the perceiver, it is important to have a low threshold for inferring their presence. For example, if one encountered a collection of twigs arranged in an improbably neat array, Guthrie proposed that it would be better to entertain the thought that a human or other intentional agent was responsible for the arrangement—and to increase one’s vigilance to the possibility of the agent’s presence—than to casually ignore it. Guthrie (2001) and Atran and Norenzayan (in press) proposed that belief in gods may be a by-product of this adaptive bias. The proposed animacy bias is consistent with classic laboratory experiments conducted by Heider and Simmel (1944; see also Bloom & Veres, 1999). When participants view moving images of circles and squares, they find it difficult not to infer intentional states—chasing, wanting, and escaping. The tendency to infer intentional states in these stimulus arrays emerges early (age 4), and there is preliminary evidence of cross-cultural universality of the bias (in Germans and Amazonian Indians; Barrett, Todd, Miller, & Blythe, 2005), although its magnitude of expression may certainly be variable. Common features of religion across cultures (Atran & Norenzayan, 2004) are also consistent with a universal animacy bias.

**The sinister attribution error, overweighting of social gaffes, and negative forgiveness bias.** The sinister attribution error is ego’s assumption that relatively trivial aspects of another’s behavior indicate negative thoughts or intentions toward ego (Kramer, 1994, 1998). EMT would predict that such a bias could arise where the costs of failing to detect negative evaluations that in fact do exist are higher than the costs of inferring such evaluations where there are none in reality. Kramer has shown that the sinister attribution error and paranoid cognition are exhibited differentially by people under intense scrutiny, new to social groups, or low in status within an organization (see Kramer, 1998, for a review; also see Fenigstein, 1984).

In one sinister attribution study, 1st- and 2nd-year students in a master’s program at a prestigious business school were asked how they would interpret ambiguous interactions with their fellow students. They were asked, for example, what they would infer if they made an urgent phone call, the evening before an exam, that their fellow student did not return, or if they were telling a joke they thought was funny and one of their fellow students abruptly rose and left the table. 1st-year students were more likely than 2nd-year students to interpret the interactions in a “personalistic” fashion by

**Table 2.** *Biases in Social and Self Perception*

<b>Domain</b>	<b>False Positive (FP)</b>	<b>Cost of FP</b>	<b>False Negative (FN)</b>	<b>Cost of FN</b>	<b>Result</b>
Unexplained changes in environment	Assume human agency	Vigilance against a conspecific that does not exist—low	Fail to detect competing or hostile group or individual	Suffer displacement or hostility—high	Illusion of animacy; agency bias
Simister attribution or response to social scrutiny	Assume negative evaluation where there is none	Impairs social networks—could be significant	Fail to detect genuine negative evaluations	High if insecure or marginal within social network	Paranoid cognition in situations of marginality or low status; negative forgiveness bias
Dispositional inference	Assume negative, enduring disposition	Lost opportunity for social exchange—could be significant	Fail to detect harmful, manipulative dispositions in others	High for certain negative traits	Fundamental attribution error for uncertain, negative traits (e.g., social cheating)
Cooperation with others	Believe one can defect or cheat without negative consequences	High—especially when costs of ostracism are great	Infer that one should cooperate even though one could safely defect or cheat (e.g., without detection by others)	Low—especially when resource amount given is small (e.g., small dollar amount)	Social exchange bias: tendency to cooperate when defection has greater payoff
Men's perception of women's sexual interest	Inferring interest where there is none	Wasted courtship effort—relatively low	Inferring no interest where there is interest	Missed reproductive opportunity—high	Overperception of women's sexual interest by men
Women's perception of men's commitment	Inferring willingness to commit where there is none	Desertion—high	Inferring unwillingness to commit where there is willingness	Delayed start to reproduction—relatively low	Underperception of men's commitment by women
Beliefs in personal control and efficacy	Assuming control or efficacy where there is none	Low as long as the costs of trying and failing are low	Assuming inability to control where control is possible	Passivity and opportunity costs—high	Positive illusions, illusion of control

inferring that their call was not returned because the recipient did not wish to speak to them or that the person found their joke boring (rather than inferring, for example, that their phone message was never received). This effect was amplified when 1st-year students imagined that the interaction took place with a 2nd-year student, whereas 2nd-year students did not make differing attributions depending on the status of the person they imagined interacting with. In a second study with the business students, Kramer investigated whether participants in an economic coordination game believed their fellow participants were trying to sabotage them to earn more money. Those who believed that their reactions in the game revealed managerial skill and that they were being videotaped attributed a greater desire for sabotage to their fellow students than those who did not believe they were under scrutiny (Kramer, 1994).

Savitsky, Epley, and Gilovich (2001) documented related effects. Participants committed an experimentally induced social gaffe—failing at a “simple” anagram test or being described in an embarrassing manner. In four studies, the participants believed that they were judged as less intelligent and less favorable in their general impression by strangers than they actually were.

In sum, when individuals are new to social groups or feel that they are under scrutiny, they become hypervigilant to the negative thoughts, intentions, or evaluations of others. These situations may resemble ancestral environments where failing to detect negative social evaluations was highly costly, such as when entering into a new coalition or moving into a new village. Failing to detect negative intentions or evaluations could result in ostracism or direct aggression, and the consequences could literally have been deadly (Baumeister & Leary, 1995).

In the context of romantic relationships, Friesen, Fletcher, and Overall (2005) found that men and women tended to underestimate the degree to which their partners had forgiven them after a transgression (e.g., insults, flirtation with others). With transgression severity controlled, this bias was strongest in partnerships characterized by less relationship satisfaction. Thus, as the researchers proposed, a negative forgiveness bias may help to ensure that transgressions are fully mended or not further exacerbated, especially in relationships that are already on the rocks.

**The FAE.** When interpreting the behavior of others, people are prone to making the FAE, which is the assumption that a person’s behavior corresponds to his or her underlying disposition to a greater extent than is logically warranted (e.g., Andrews, 2001; Nisbett, Caputo, Legant, & Marecek, 1973; Ross, 1977). The extent to which this bias is expressed varies between collectivist and individualist cultures, with members of collectivist cultures tending to qualify dispositional in-

ferences by referencing the social context to a greater extent than members of individualist cultures (Choi, Nisbett, & Norenzayan, 1999). When situational and dispositional inferences are disentangled, however, members of both collectivist and individualist cultures tend to display dispositional inferences to the same degree (Norenzayan, Choi, & Nisbett, 2002). Kurzban and Leary (2001) argued that many of our initial social judgments are designed to help us avoid poor social partners. This is important because humans depend on one another to a great extent, but social partners can inflict costs on each other—for example, through aggression, cheating, or exploitation. Thus, it is plausible to argue that avoiding aggressive, immoral, or selfish others has been a major selective pressure on human social cognition (e.g., Cosmides, 1989).

One effect of the FAE is to cause observers to avoid social partners who have once demonstrated some negative social behavior, because it entails the assumption that the person is disposed to do the same again on repeat interaction. This aspect of the FAE can be interpreted from an error management perspective (see Andrews, 2001, for this and other, complementary explanations of the various manifestations of the FAE). The FN is to assume that a person’s behavior is not representative of his or her long-term disposition and thus not take it into account in future interactions. The risks of the FN are becoming involved with a person who could later inflict harm. The FP is assuming someone is antisocially disposed because of a behavior, which did not in fact represent his or her underlying dispositions, but was brought about by a more transient feature of the context. The cost of such an FP might be the avoidance of people who would in fact be appropriate social partners. This cost might be significant, but often not as high as the cost of being hurt or exploited.

Several sources of evidence support these ideas. A study by Reeder and Spores (1983) demonstrated that people make attributions about morality in an asymmetric fashion. In the study, perceivers inferred that immoral behavior (stealing from a charitable fund) was caused by immoral dispositions regardless of situational inducements (whether the target’s date encouraged the target to steal money or donate money). In contrast, in the moral behavior condition (in which the target donated money to the fund), perceivers inferences depended on situational cues; when the target was encouraged to donate money, perceivers inferred lower morality in the target than when the target was encouraged to steal (Reeder & Spores, 1983). These results suggest that perceivers may be inclined to err on the side of assuming immorality regardless of mitigating circumstances; inferences of morality, on the other hand, are more carefully qualified.

In a similar vein, using the lexical decision paradigm, Ybarra, Chan, and Park (2001) found that adults

were faster to identify trait words connoting interpersonal social costs (e.g., hostile, cruel, disloyal) than words connoting poor skill (e.g., stupid, weak, clumsy), or positive qualities (e.g., honest, friendly, gentle). Ybarra (2002) concluded that people tend to lean toward seeing the bad in others in “morality” domains to protect themselves from poor social partners.

**The social exchange heuristic.** Standard economic principles predict that players in the one-shot prisoner’s dilemma game should defect rather than cooperate. If one partner cooperates but the other defects, the cooperator suffers a greater loss than if he or she had defected. The interaction is not repeated, so there is no incentive to signal cooperativeness, and experiments are carefully devised so that there is no information about reputation that might serve to provide clues about the partner’s cooperative disposition at the start of the game. Yet, cooperation often occurs in the one-shot prisoner’s dilemma game and in many other games in experimental economics (Camerer & Thaler, 1995; Caporael, Dawes, Orbell, & van der Kragt, 1989; Henrich et al., 2001; Sally, 1995).

Yamagishi and colleagues hypothesized that cooperation in one-shot games results from the operation of a *social exchange heuristic* (Yamagishi, Terai, Kiyonari & Kanazawa, 2005). They proposed that the costs of falsely believing one can defect without negative social consequences are often higher than cooperating when one could safely defect. This asymmetry should hold when the costs of “unnecessary” cooperation are relatively low (e.g., a low dollar amount is lost) or when the social costs of failing to cooperate (potential ostracism) are high. The costs of ostracism may be particularly high in interdependent social contexts in which cooperation is either highly valued or especially necessary. And, as predicted, in Japanese collectivist samples where exchanges are often closed to outsiders, cooperation in one-shot experiments is higher than in the more individualist United States samples (Yamagishi, Jin, & Kiyonari, 1999).

We suggest that this bias can be conceptualized as a combination of error management and an artifact of modern living, because in ancestral environments the probability of repeated encounters would have been high and social reputation effects especially potent. Thus, people may be predisposed to expect negative consequences of non-pro-social behavior even when, objectively, such consequences are unlikely to follow. The bias toward prosociality is the subject of competing explanations that take quite different explanatory stances (Bowles & Gintis, 2002; Henrich & Boyd, 2001; Price, Cosmides, & Tooby, 2002), and it is as yet unexplored whether these are complementary or competing accounts to the social exchange heuristic.

**Sex-differentiated biases in decoding courtship signals.** To the degree that the problems of judgment and social inference differed for men and women over evolutionary history, or were associated with different cost asymmetries for the sexes, EMT predicts that biases will be sex differentiated. Haselton and Buss (2000) hypothesized a number of sex-specific biases in interpersonal perception.

The reproductive success of males is ultimately limited by the number of females with whom they can mate, whereas for females there is no fitness return on increasing numbers of mating partners beyond a certain point (Symons, 1979; indeed additional matings may become costly; Rice, 1996, 2000). Thus, for males there is a higher cost to missing out on a mating opportunity than there is for females. For females, pregnancy and offspring care require large investments, and fitness is affected by the continued investment of the male. Given these asymmetric costs and benefits, Haselton and Buss (2000) argued that men would have adaptive cognitive mechanisms designed to avoid missed mating opportunities, whereas women would have cognitive mechanisms designed to avoid postreproductive desertion.

The error management predictions in this case are that men should tend to overestimate the sexual interest of women with whom they interact, because the FN (missing a sexual possibility that was in fact real) is more costly than the FP (inferring a sexual interest where there is none). A number of empirical studies demonstrate that men do indeed overestimate women’s sexual interest. In laboratory studies, when male partners in previously unacquainted male–female dyads are asked to infer their partner’s sexual interest, they consistently rate it as higher than the female partner’s report suggests and higher than the ratings provided by female third-party viewers of the interaction (Abbey, 1982; Saal, Johnson, & Weber, 1989). A similar effect occurs in studies using photographic stimuli (Abbey & Melby, 1986; Maner et al., in press), videos (Johnson, Stockdale, & Saal, 1991), short vignettes (Abbey & Harnish, 1995), ratings of courtship behaviors (Haselton & Buss, 2000), and in surveys of naturally occurring misperception events (Haselton, 2003). More important, evidence of sexual overperception does not appear in women (Haselton, 2003; Haselton & Buss, 2000; Maner et al., 2005).

For women, in considering the commitment intentions of a potential partner, the FN would be to miss signs of a genuine desire to commit. The FP, on the other hand, would be assumption of a willingness to commit where in fact there was little or none. A woman making this error could be forced to raise a child without the help of an investing father, which in extant traditional societies can more than double the risk of offspring death (Hurtado & Hill, 1992). This error could also reduce her future mating potential because it de-

creases her residual reproductive value (Buss, 1994; Symons, 1979). Thus, EMT predicts a bias in women toward underperception of men's commitment intentions. Laboratory studies confirm that in the courtship context women underestimate men's commitment. Women infer that potential indicators of men's desire for a committed relationship (e.g., verbal displays of commitment and resource investment) indicate less commitment than men report that they intend such displays to indicate (Haselton & Buss, 2000). The same result appears when comparing women's and men's ratings of a third-party man's dating behaviors, demonstrating that the effect is not attributable to a simple self-other rating difference that might result from participants' concerns about self-presentation (Haselton & Buss, 2000). More important, evidence of commitment bias does not appear in men's assessments of women's behaviors (Haselton & Buss, 2000).

### Self-Related Biases

**Positive illusions.** Some of the best known cognitive biases concern beliefs about the self and the future. People have been shown to have unrealistically positive views of the self, unwarranted optimism about the future, and to believe that they control the flow of events to a greater extent than is logically warranted. These effects were grouped together by Taylor and Brown (1988) in their seminal review and dubbed "positive illusions." Since the time of the review, some debate has arisen about the pancultural status of the positive illusions. In particular, members of East Asian cultures, such as the Japanese and Chinese, have sometimes been found not to self-enhance, but rather to self-criticize (Heine, Lehman, Markus, & Kitayama, 1999; Kitayama, Markus, Matsumoto, & Norasakkunkit, 1997; Yik, Bond, & Paulhus, 1998).

On the other hand, some investigators have found that both American and Japanese participants self-enhance (Sedikides, Gaertner, & Toguchi, 2003), but do so in different ways. The Japanese participants rated themselves as more positive than the midpoint on collectivistic attributes such as "cooperative" and "respectful," but did not self-enhance on individualistic attributes such as "self-reliant" and "unique" (Sedikides et al., 2003). American participants showed the reverse pattern, and were actually self-effacing on the collectivistic traits (Sedikides et al., 2003). The authors interpret this finding in terms of a universal propensity to self-enhancement, which is expressed in whatever domain excellence is rewarded, in the local context. This interpretation would accord with the error management account that we develop later, which suggests some ways in which cultural differences could emerge. We return to this issue in the general discussion.

Taylor and Brown (1988, p. 199) offered an explanation for the prevalence of the positive illusions that

tacitly contains an error management argument. They argued that positive illusions motivate people to persevere toward goals that would be beneficial but which have an objectively low probability of success. For example, HIV-positive men who are developing symptoms of AIDS have beliefs about the controllability of the disease that are unrealistic but, nonetheless, serve to motivate them toward active health-promoting behaviors (Taylor et al., 1992). Nettle (2004) provided a more formal evolutionary model of the Taylor and Brown argument. Accurately assessing the likelihood of obtaining some outcome in the real world is very difficult, because situations do not recur with exactly the same parameters. The two possible errors will lead to opposite behaviors—an FN to passivity and an FP to oversanguine behavior, with projects taken on that do not succeed. EMT predicts that if the cost of trying and failing is low relative to the potential benefit of succeeding, then an illusionary positive belief is not just better than an illusionary negative one, but also better than an unbiased belief (see Figure 1 and Table 2). This is the smoke detector principle applied to a positive outcome. It is better to believe that you can get something desirable even if you cannot, as long as the cost of the false alarm is low relative to the opportunity cost of missing out on a fitness-enhancing opportunity.

The EMT approach does indeed seem to account for the domains where the positive illusions occur. People have unrealistically positive views of precisely those characteristics of themselves that are desirable or beneficial (Brown, 1986; Campbell, 1986), and when people judge third parties, and thus derive no potential benefit from enhancement, the positive bias disappears (Campbell, 1986). People are unrealistically optimistic about the probability that fitness-enhancing outcomes such as finding an ideal partner and gaining professional status will happen to them (Weinstein, 1980). People also tend to be unrealistically optimistic about health problems—that is, to underestimate their likelihood (Weinstein, 1982). This, at first, would seem the opposite of what an error management account would predict; however, our interpretation of this phenomenon is that people are unrealistically optimistic about the effectiveness of their own efforts to avoid health problems (Taylor, Helgeson, Reed, & Skokan, 1991; Taylor et al., 1992). This makes sense from the EMT perspective, as trying to avoid health difficulties that are inevitable is a lower cost error than failing to avoid those that are avoidable.

The two different smoke detector biases predicted by EMT—excessive sensitivity to potential harms coming from outside and excessive optimism about benefits that can be obtained by the self—predict that reasoning in domains controlled by the self may display different biases to reasoning in domains beyond the self's control. This is the essence of the paranoid optimism phenomenon, predicting paranoia about the

environment but optimism about the self. There are phenomena in the literature that suggest such double standards. For example, a meta-analysis of over 70 life-satisfaction studies from nine countries shows that people tend to believe that their own life is getting better, although also believing that life in general in the country where they live is getting worse (Hagerty, 2003). Similarly, people feel they are less likely than average to be involved in an automobile accident when they are the driver, but not when they are the passenger (McKenna 1993). Such discrepancies are an area where EMT makes interesting predictions for further research. (For a related argument in the domain of warfare, see Johnson, 2004.)

**The illusion of control.** Finally, where events display some randomness, people judge that their behavior has a greater influence on the flow of events than is in fact warranted, resulting in the “illusion of control” (Alloy & Abramson, 1979; Langer, 1975; Langer & Roth, 1975; Rudski, 2000; Vazquez, 1987). Given that the controlling behaviors in these experiments are usually rather low cost (pressing a key, for example), it is a less costly error to continue the control behavior when it is in fact ineffective (the FP) than it is to miss out on the chance to control events (the FN).

Related to the illusion of control are superstitions. It was Skinner (1948) who first showed that if a pigeon is given food reinforcement every 15 sec, regardless of its behavior, it may develop behavioral rituals, such as walking in a circle or rubbing its face on the floor. Skinner’s explanation was in terms of adventitious reinforcement; a behavior that had once occurred before the delivery of food was “assumed” to have caused the delivery of food. Very similar effects can be demonstrated in humans, who when presented with actually random patterns of reinforcement, develop superstitious beliefs about actions they must perform to produce the desired contingency (Catania & Cutts, 1963; Matute 1994, 1995; Ono, 1987; Rudski, 2001). Such effects are not confined to the laboratory; naturalistic surveys reveal that belief in lucky charms and lucky tricks is widespread (Vyse, 1997). Experiments by Matute (1994, 1995) showed that the result of uncontrollable reinforcement in a human conditioning paradigm is not passivity or learned helplessness but, instead, superstitious behavior and a strong subjective illusion of control. Only when explicit feedback of the noneffectiveness of the superstitious behavior is provided does the illusion disappear, and under such conditions learned helplessness ensues. There is a conceptual link with depression here, because depression has often been explained in terms of learned helplessness (e.g. Abramson, Seligman, & Teasdale, 1978), and depressed participants are distinguished by the absence of illusion in control paradigms (Alloy & Abramson

1979; Vazquez, 1987). Thus, the evidence suggests that superstitions and illusion of control, although strictly speaking irrational, are healthy responses to an uncertain world.

In the ancestral environment, accurate information about the true contingencies between people’s behavior and events around them, such as the movements of game animals, would have been scarce. As long as the cost of performing the superstitious behaviors was low relative to the benefit of actually controlling events, EMT would predict cognitive mechanisms biased toward superstition and the illusion of control to evolve.

## Discussion

### Adaptive Biases

We have reviewed a large number of cases where apparently irrational biases in cognition are explained by the existence of asymmetric error costs and significant uncertainty. Thus, bias in cognition is no longer a shortcoming in rational behavior, but an adaptation of behavior to a complex, uncertain world. Biased mechanisms are not design defects of the human mind, but rather design features. In view of the content specificity of these effects, and the absence of bias in many other types of cognition, a theory that held bias to be a generalized outcome of individual or cultural learning seems implausible. Rather, it seems likely that the mind is equipped with multiple, domain-specific cognitive mechanisms, with specific biases appropriate to the content of the task and the particular pattern of costs, benefits, and likelihoods. For example, we are predisposed to fear spiders and snakes rather than elements of our contemporary environment that are in fact much more dangerous, such as electrical outlets. We are predisposed to fear injured or diseased people and contamination of the food supply, when in fact road traffic and obesity are much more likely to kill us. We are prone to sex differences in the perception of sexual intent and to assume social nonreciprocation has dispositional rather than situational causes. We are prone to believe that random events in the environment reflect the operations of some unseen intelligence.

The existence of these biased systems is an important link between psychology and culture. To persist in a culture, a pattern of information must capture the attention of individuals such that they will remember and pass it on. Those elements of culture best able to exploit the inherent biases of the mind will have the greatest probability of being retained and transmitted. In fact, tales of invisible gods who orchestrate the natural world, legends of dangerous serpents, stories of plagues, and taboos about meat all abound in the

world's cultures (Atran, 2002; Atran & Norenzayan, in press; Fessler, 2002; Guthrie, 2001).

### Open Versus Closed Developmental Systems

Our argument is not that all of the biases we have described are produced by the same cognitive mechanism, but rather that they have all been produced by the same evolutionary mechanism—that is, selection to minimize overall error costs, acting on many different cognitive systems. Some of these systems are relatively closed. For example, the system of food aversions, or the predisposition to fear snakes and spiders, seems to have fixed content and require only triggering by the environment. Other biases, such as optimism about future fitness prospects, are much more open to environmental influence. In one culture the relevant domain for positive illusions might be hunting, in another success in college, and in still another, standing in the local community. The cognitive system leaves open the flexibility for the individual to identify those domains in the environment where success yields benefits, and those where failure is costly.

We would predict that biases produced by relatively closed systems, such as snake and spider fears, and food aversions, would show less cross-cultural variation. Biases such as the positive illusions, which are produced by open systems, would have the possibility of local variation. Such variation might arise for several reasons. It might be that in a collective cultural context, in which social rewards are contingent on cooperation and loyalty to the group, the benefits of, for example, earning extra money are diminished. In as much as such cultures disfavor individualists, there might actually be significant social costs to individual success in competitive affairs. In such a culture, the costs of the two errors would actually be different compared to an individualistic culture, and so EMT would predict that positive biases would not appear. Indeed, EMT would predict that if it is true that East Asian cultures operate in a more collectivist way than Western ones, then the positive biases should be shifted in East Asia toward attributes related to excellence as a collective member and away from those to do with excellence in interindividual competition. This is precisely the pattern found by Sedikides et al. (2003).

### Differential Evocation of Bias

In many domains, ancestrally, asymmetries in costs varied depending on context. The costs of missing threats are highest, for example, when individuals are vulnerable—when they are sick, alone, or otherwise unprotected. If moderating contexts were recurrent, consistent in their effects, and signaled by reliable

cues, we should expect judgmental adaptations to respond to them with variable degrees of bias.

We have already discussed several cases in which biases differ by context: Sinister attributions are more likely when people are new to social groups, negative forgiveness bias is more common in relationships at risk, and aggressive stereotypes about outgroups are enhanced in the dark. In each of these cases, a cue that was present in both ancestral environments and today—new social partners, relationship discord, and darkness—shifts the bias.

A complementary way to understand how adjustments of bias may occur is through emotion. Emotion states are activated in response to threats and opportunities, and they may adaptively channel us toward the specific thoughts and courses of action needed to respond to them (Cosmides & Tooby, 2000). Maner and colleagues (Maner et al., 2005) hypothesized that fear would increase biases toward inferring aggressiveness in others, particularly members of coalitional outgroups; sexual arousal, on the other hand, would increase men's bias toward overinferring sexual desire in women. They showed men and women clips of scary or romantically arousing films and then asked them to interpret "micro-expressions" in photographs of people who had relived an emotionally arousing experience but were attempting to conceal any facial expressions that would reveal it (the faces were actually neutral in expression). In the fear condition, the study participants, who were mostly White, "saw" more anger on male faces, especially the faces of outgroup (Black and Arab) males. The fear manipulation had no effect on perceptions of sexual arousal in the faces. In the romantically arousing film condition, men perceived greater sexual arousal in female faces, particularly when the faces were attractive. The arousal manipulation did not increase men's perceptions of sexual arousal in other men's faces, and the manipulation did not increase women's perceptions of sexual arousal in any of the faces. Thus, the effects were emotion and target specific, and for sexual arousal, sex specific. When fearful, men and women perceived greater threat from ethnic outgroup members; when aroused, men but not women perceived greater arousal in attractive opposite-sex faces.

Park, Schaller, and colleagues documented parallel effects in the domain of disease avoidance. They proposed that adaptations for disease avoidance are overinclusive and respond to noncommunicable phenotypic anomalies and even a target's status as a "foreigner." They demonstrated that biased associations of phenotypic cues with disease increases when people are fearful of contamination. European American students who read a news clip about a local hepatitis outbreak showed stronger associations between words such as "disability" and "disease" and between "disability" and "unpleasant" on the implicit associa-

tion test, as compared with controls (Park et al., 2003). In a subsequent study using the implicit association test, participants were exposed to slides evoking pathogen risk (germs lurking in a kitchen sponge) or accidents (electrocution in a bathtub). Those who viewed the pathogen slides showed greater associations between slides of obese people and disease than those in the accident condition (Park, Schaller, & Crandall, 2004). Using related methods, the researchers found similar effects concerning immigrant groups that were unfamiliar to their Canadian participants. Participants in the pathogen condition had more negative attitudes about allowing immigration of unfamiliar immigrant groups (Nigerians in one study and Mongolians in another) than familiar immigrant groups (Scots and Taiwanese). In the accident condition, attitudes about these immigrant groups did not differ (Faulkner, Schaller, Park, & Duncan, 2004). According to the logic of these studies, individuals whose immune systems are depressed might also be expected to show increased bias toward these groups. Pregnant women experience reproductive immunosuppression to prevent rejection of the fetus, which shares only 50% of the mother's genes (Fessler, 2002); therefore we predict that pregnant women will experience enhanced disease-avoidance biases.

Some emotional and motivational states are chronically present in some people, and therefore biases moderated by these states will also reliably differ between them. In the micro-expressions studies (Maner et al., 2005), people who believed in general that the world is a dangerous place saw more anger in male outgroup faces. People who tended toward a more promiscuous mating strategy saw more sexual arousal in opposite-sex faces (Maner et al., 2005). In the disease-avoidance studies, individuals who scored high on an individual difference measure of germ aversion or vulnerability to disease also showed stronger disability–disease associations on the implicit attitudes measure (Park et al., 2003), greater dislike of fat people (Park et al., 2005), and more negative attitudes about unfamiliar immigrant groups (Faulkner et al., in 2004).

### New Predictions

EMT predicts the evolution of biases wherever the problem in question involves significant uncertainty, has recurred and impacted fitness over evolutionary time, and where the two types of error have reliably had asymmetrical cost. EMT also predicts the direction of bias, which will be toward making the less costly of the two errors. Some of the effects we have reviewed were predicted in advance using error management logic. These include commitment underperception by women (Haselton & Buss, 2000), overinclusiveness of disease avoidance (e.g., Faulkner et al., in press; Park et al., 2003), the use of the social

exchange heuristic (Yamagishi et al., 2003), and negative forgiveness bias (Friesen et al., 2005). Just as many such situations have already been studied, there may be many more that have not yet been the subject of empirical investigations.

We have already described several new predictions. We suggested that the personality domains in which the FAE is particularly likely to occur will be those that are most likely to impose fitness costs, such as aggressiveness and deceitfulness. In the previous section we proposed that the cultural differences in the domains in which positive illusions occur will be linked to cultural differences in the value of those domains. Qualities or outcomes that are universally valued, such as the preservation of health, will vary little across cultures. EMT also predicts that discrepancies between judgments about outcomes the participant controls will often show different biases to those not in the participant's control, as in the result that people believe their own life to be getting better but life in general to be getting worse. Such effects might be elicited in many different domains. For example, in a simulation of the transmission of a disease, EMT predicts that people should be overly fearful that others are infectious, but overly optimistic that their own attempts to avoid contagion will be effective. We also suggested that pregnant women will express disease-avoidance attitudes that are especially strong or overinclusive.

Haselton & Buss (2000) predicted two biases in the domain of sexuality and courtship. We suggest two more. The first is a bias in inferring the romantic or sexual interest of others in one's mate and the second a bias in inferring the interest of one's mate in others. First, the fitness costs of failing to recognize the interest of an interloper in one's mate and to lose one's mate as a result are high. One must reinitiate mate search, pay new costs associated with courtship and attraction, and risk the loss of investment from the mate in existing offspring. The costs of somewhat elevated vigilance, especially if activated only in situations presenting plausible threat, would be comparatively low. Thus we predict the *interloper effect*: a bias toward overinferring the sexual interest of others in one's mate in ambiguous or mildly threatening situations. For example, at a cocktail party, if an attractive other behaves in a friendly and animated fashion toward ego's mate, ego will assume greater sexual interest on the part of the other than will an independent onlooker. This bias would function, we propose, to increase mate-retention efforts and help to ward off defection. Smurda and Haselton (2002) documented evidence suggestive of the interloper bias. They found that people involved in committed relationships tended to rate the sexual interest of same-sex others (e.g., based on a smile) more highly than people not involved in relationships. Maner and colleagues (Maner et al., 2003) found that women in committed relationships showed a greater

attentional and memorial bias for attractive female faces than women not in relationships, providing additional suggestive evidence of the interloper bias.

Second, the fitness costs to a man of failing to detect partner infidelity are high. His own reproduction can be delayed for the course of a pregnancy, at minimum. He also risks investing time and resources in the offspring of a reproductive competitor. However, the costs of false alarms are also plausibly high. Undue suspicion can damage relationships and time spent on unneeded monitoring of the partner results in missed opportunities to pursue other fitness-enhancing activities, such as the collection of food or providing care for kin. Thus, there is a delicate balance between the costs of errors in infidelity detection (also see Buss, 2000). This balance shifts, however, over the course of the woman's menstrual cycle. As ovulation nears, fertility increases, and the risks to a man of cuckoldry are at their highest. Therefore, we propose a bias in men toward overinferring extra-pair sexual interest (and, in extreme cases, infidelity) when (a) his partner is nearing midcycle and (b) he is confronted with ambiguous cues to infidelity (such as his partner's expressed friendliness to another man). This general logic also predicts that the interloper bias discussed previously may become acute for men when their partners are most fertile. These predictions are rendered plausible by recent evidence suggesting that men have adaptations sensitive to their partner's fertility status. For example, women's body scent, including scent samples taken from the torso and upper body and samples of vaginal secretions, is rated as most attractive during the high fertility phase of the cycle (Doty, Ford, Preti, & Huggins, 1975; Singh & Bronstad, 2001; Thornhill et al., 2003). Women also report increased love, attraction, sexual proprietariness, and jealousy expressed by their partners near ovulation as compared with other cycle phases (Gangestad, Thornhill, & Garver, 2002; Haselton & Gangestad, 2005).<sup>1</sup>

One of the best researched examples we have discussed is the easily elicited fear of snakes and spiders. Snakes and spiders were not the only dangerous animals in ancestral environments. Predatory cats and

other large mammals, as well as large reptiles, such as crocodiles, have likely played a role in the evolutionary history of humans and have shaped a predator avoidance psychology in humans (Barrett, 1999). Therefore, we predict that the same effects documented for snakes and spiders will be documented for these other ancestrally dangerous animals. Moreover, we hypothesize that the environmental cues that reliably increased susceptibility to injury should increase false alarm rates in the detection of these animals and in inferences of their dangerousness. One such cue is ambient darkness (Schaller et al., 2003). Darkness and states of fear should also amplify other protective biases, including auditory looming (estimating early arrival of approaching objects).

### Bias Versus Accuracy

Krueger and Funder (2004) raised questions about the obsessional focus of many psychologists on bias and error, which has led to an unnecessarily dreary outlook on human cognition and a failure to study how accurate judgments are actually made. In the studies we have reviewed, our focus on documented biases does not imply that people are usually (or often) wildly off base. In the Haselton and Buss studies (2000), men and women showed remarkable agreement about how much commitment or sexual interest each dating cue communicated (with correlations above .90). But, at the same time, men overestimated women's sexual interest, and women underestimated men's commitment. Likewise, in the forgiveness bias studies, partners tended to agree on whether one partner had forgiven the other (with a maximum correlation of .44), but they still tended to underestimate how much they had been forgiven (Friesen et al., 2005). Thus, as Fletcher (2002) noted, bias and accuracy can vary quite independently, and systematic bias does not preclude a tether to reality.

The criteria for predicting bias are different from those for predicting accuracy. An error management bias is predicted when errors differ reliably in their costs. Accuracy, or judgmental sensitivity, is predicted when valid cues are available (Funder, 1995) and the fitness consequences of correct discrimination are large—for example, in judging the dominance or sociosexual orientation of others (Gangestad, Simpson, DiGeronimo, & Biek, 1992). If the fitness consequences of discrimination are large, and there is a differential cost of errors in one direction or the other, then a judgmental system should be both sensitive and biased. In courtship, it is important to recognize that some cues are greater indicators of sexual interest than others (smiling vs. stroking one's date on the thigh), but it also pays to overestimate the degree to which cues indicate interest if it helps a man to avoid a miss.

<sup>1</sup>Note, however, that these studies do not demonstrate bias in men's inferences of women's proclivity toward infidelity. There are at least three possible explanations for this effect: (a) given that women's extra-pair interests are elevated at midcycle (Gangestad et al., 2002; Haselton & Gangestad, 2005), men could be tracking actual risk through their partner's behavior and adjusting their mate guarding accordingly; (b) women's perceptions of their partners' behaviors change with their cycle; or (c) men use ovulatory cues to adjust their mate-guarding efforts when their partners are most fertile, and hence they are at greatest risk of cuckoldry. The hypothesis we advance is a version of (c), that men use ovulatory cues to adjust mate guarding and that they become biased toward false alarms in their inferences of their partner's extra-pair sexual interest and behavior. Controlled laboratory experiments may be required to test the infidelity-bias hypothesis.

### The Rational Actor?

An important reason for seeking an explanatory framework for biases concerns the adequacy of human reasoning. Much social theory, particularly in economics and political science, depends on conceptualizing the individual as a rational actor able to use information available to him or her in an optimal way, given his or her aims and objectives. If people turn out not to be rational in the required sense, such models lack validity. Experimentally and observationally based research, such as that carried out by social psychologists, anthropologists, and experimental economists, has often cast doubt on the accuracy of the rational actor assumption (Bell, 1995; Davis & Holt, 1993; Kahneman et al., 1982). However, if observed departures from rationality are studied piecemeal and accepted as merely quirks of human beings without seeking deeper explanation, social science becomes balkanized between theorists who have a powerful explanatory framework that lacks validity, and empiricists who have an accurate list of phenomena but no explanations (Hermann-Pillath, 1994; Nettle, 1997). Moreover, the outlook for human rationality becomes bleak, because the implication is simply that people, because of limitations in cognitive machinery, are not capable of optimal decision making.

The reinterpretation of many biases as design features rather than design defects suggests a different perspective. Both the content and direction of biases can be predicted theoretically and explained by optimality when viewed through the long lens of evolutionary theory. Thus, the human mind shows good design, although it is design for fitness maximization, not truth preservation. This reorientation accords with other recent work in psychology. For example, the heuristics and biases tradition (Kahneman et al., 1982) saw the mind as made up of simple problem-solving tools that, although functional over a restricted range of circumstances, are simply inadequate to produce optimal judgment in general, resulting in a wide range of “cognitive illusions” or pervasive departures from optimality. More recent work, however, has questioned this bleak view. Some cognitive illusions disappear or greatly attenuate when the task is presented in an ecologically valid format (Cosmides & Tooby, 1996; Gigerenzer & Hoffrage, 1995). Ecological validity, a long-standing but undertheorized term in psychology, may in effect be equated to the task format approximating some task that humans have performed recurrently over evolutionary time.

Moreover, many of the simple heuristics that people actually use perform just as well as complex normative models under real-world conditions of partial knowledge (Gigerenzer & Todd, 1999). There are even circumstances in which they perform better than normative models—the so-called less-is-more effect. The

less-is-more effect occurs because simple heuristics can exploit structural features of the decision-making environments that are noisy and uncertain and contain multiple cues. EMT complements the less-is-more principle with a “biased is better” principle; under some circumstances, which can be predicted in a principled way, biased strategies are actually superior to nonbiased ones.

### Conclusion

EMT predicts that over a certain set of conditions, biased reasoning strategies can be adaptive. Most important, where error costs are known and asymmetric, and there is uncertainty about events, a biased reasoning strategy can actually do better than an unbiased one. It strikes us that these conditions are likely to characterize many of the real dilemmas that have faced us and our ancestors. Because dilemmas are never repeated with exactly the same parameters, events are hard to predict accurately. However, the payoffs for various kinds of outcomes, from being bitten by a snake to obtaining a mate, are recurrently positive or negative over evolutionary time. Thus, EMT predicts that highly specific biases should evolve.

EMT is an additional element in a picture of the mind as a well-designed instrument for solving the kinds of problems that have faced human beings over their evolutionary history. Many apparent quirks of human thought, from our fear of harmless spiders, to our superstition and paranoia, to our eternal optimism, may be optimal adaptations to the worlds in which we have lived.

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